# FOURTH QUARTER

# **Quarterly Financial Data**





Finance Department Three Commercial Place Norfolk, Virginia 23510.2191

# NORFOLK SOUTHERN RAILWAY SYSTEM



### INVESTOR INQUIRIES: CLAIBORNE L. MOORE (757) 629-2861

The accompanying unaudited financial information and summary of certain notes to the consolidated financial statements should be read in conjunction with: (a) the consolidated financial statements and notes included in Norfolk Southern Corporation's (NS, we, us and our) latest Annual Report on Form 10-K and in subsequent Quarterly Reports on Form 10-Q, and (b) any Current Reports on Form 8-K.

Any statements contained in this document which are not related to historical facts are forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995, and NS undertakes no obligation to update such statements. Such forward-looking statements are subject to risks and uncertainties (the most significant of which are described in our SEC filings) which could cause actual results to differ materially.

## Consolidated Statements of Income

(in millions, except per share amounts)

#### Fourth Quarter

		2018		2017 GAAP)		djusted 2017 n-GAAP)	% Change (Non-GAAP)
Railway operating revenues							
Merchandise	\$	1,684	\$	1,576	\$	1,576	7%
Intermodal		755		667		667	13%
Coal		457		426		426	7%
Total railway operating revenues		2,896		2,669		2,669	<b>9</b> %
Railway operating expenses							
Compensation and benefits		757		730		730	4%
Purchased services and rents		449		268		419	7%
Fuel		275		239		239	15%
Depreciation		281		267		267	5%
Materials and other		56		167		167	(66%)
Total railway operating expenses		1,818		1,671		1,822	-
Income from railway operations		1,078		998		847	27%
Other income — net		-		29		29	(100%)
Interest expense on debt		148		134		134	10%
Income before income taxes		930		893		742	25%
Income taxes							
Current		193		3		(2)	
Deferred		35		(3,078)		258	
Total income taxes		228		(3,075)		256	(11%)
Net income	\$	702	\$	3,968	\$	486	44%
randon and have dilated	ć	0.57	ć	10 70	ć	1 / 0	<b>F0</b> 0/
Earnings per share - diluted	\$	2.57	\$	13.79	\$	1.69	52%
Weighted average shares outstanding - diluted		273.5		287.8		287.8	(5%)

See reconciliation of non-GAAP financial measures on page 3 and accompanying notes on page 10.



### Consolidated Statements of Income

(in millions, except per share amounts)

	Years Ended December 31,									
	2018	8		2017 GAAP)	2	justed 017 -GAAP)	% Change (Non-GAAP)			
<b>Railway operating revenues</b> Merchandise Intermodal Coal Total railway operating revenues	2 1	5,744 2,893 <u>,821</u> ,458	\$	6,357 2,452 1,742 10,551	\$	6,357 2,452 1,742 10,551	6% 18% 5% 9%			
Railway operating expenses Compensation and benefits Purchased services and rents	2	2,925 1,730		2,979 1,414		2,979 1,565	(2%) 11%			
Fuel Depreciation Materials and other	1	,087 ,102 655		840 1,055 741		840 1,055 741	29% 4% (12%) 4%			
Total railway operating expenses Income from railway operations		7 <u>,499</u> 8,959		7,029 3,522		7,180 3,371	4% 17%			
Other income — net Interest expense on debt		67 557		156 550		156 550	(57%) 1%			
Income before income taxes Income taxes	3	8,469		3,128		2,977	17%			
Current Deferred Total income taxes		630 173 803		583 (2,859) (2,276)		578 477 1,055	(24%)			
Net income	\$ 2	2,666	\$	5,404	\$	1,922	39%			
Earnings per share - diluted Weighted average shares outstanding - diluted		9.51 280.2	\$	18.61 290.3	\$	6.61 290.3	44% (3%)			
	-			270.0		270.0	(0/0]			

See reconciliation of non-GAAP financial measures on page 3 and accompanying notes on page 10.

### **Reconciliation of Non-GAAP Financial Measures**

Information included within this Fourth Quarter 2018 Quarterly Financial Data includes non-GAAP financial measures, as defined by Securities and Exchange Commission Regulation G. Non-GAAP financial measures should be considered in addition to, not as a substitute for, the financial measures reported in accordance with U.S. generally accepted accounting principles (GAAP).

### Consolidated Statements of Income - excluding 2017 Tax Adjustments\*

(in millions, except per share amounts)

	Fourth Quarter					Year Ended December 31,						
	2017 (GAAP)	٦	017 Tax stments <sup>*</sup>	1	djusted 2017 n-GAAP)		2017 (GAAP)		2017 Tax ustments <sup>*</sup>		djusted 2017 n-GAAP)	
	(GAAF)	Aajus	siments	(NO	n-UAAP)		(UAAP)	Aaj	USTMENTS	(110	n-GAAP)	
<b>Railway operating revenues</b> Merchandise Intermodal	\$	\$	-	\$	1,576 667	\$	6,357 2,452	\$	-	\$	6,357 2,452	
Coal	426		-		426		1,742		-		1,742	
Total railway operating revenues	2,669		-		2,669	_	10,551		-		10,551	
Railway operating expenses Compensation and benefits	730		-		730		2,979		-		2,979	
Purchased services Equipment rents	302 (34)		36 115		338 81		1,233 181		36 115		1,269 296	
Purchased services and rents	268		151		419		1,414		151		1,565	
Fuel	239		-		239		840		-		840	
Depreciation	267		-		267		1,055		-		1,055	
Materials	84		-		84		348		-		348	
Casualties and other claims	31		-		31		145		-		145	
Other	52		-		52		248		-		248	
Materials and other	167		-		167	_	741		-		741	
Total railway operating expenses	1,671		151		1,822		7,029		151		7,180	
Income from railway operations	998		(151)		847		3,522		(151)		3,371	
Other income — net Interest expense on debt	29 134		-		29 134		156 550		-		156 550	
Income before income taxes	893		(151)		742		3,128		(151)		2,977	
Income taxes			(5)		(0)		500		(5)		570	
Current Deferred	3 (3,078)		(5) 3,336		(2) 258		583 (2,859)		(5) 3,336		578 477	
Total income taxes	(3,078)		3,330		256	_	(2,039)		3,330		1,055	
		ć	,	ć	486	<u>,</u>	· · · ·	ć	,	ć	,	
Net income	\$ 3,968	\$	(3,482)	\$	400	\$	5,404	\$	(3,482)	\$	1,922	
Earnings per share - diluted	\$ 13.79	\$	(12.10)	\$	1.69	\$	18.61	\$	(12.00)	\$	6.61	
Railway operating ratio (%)	62.6		5.7		68.3		66.6		1.5		68.1	

\* GAAP financial results are adjusted to exclude the effects of the Tax Cuts and Jobs Act ("tax reform"), signed into law on December 22, 2017. Specifically, the adjustments remove the effects of remeasurements of net deferred tax liabilities related to the reduction of the federal tax rate from 35% to 21% (the "2017 tax adjustments").

The Company uses these non-GAAP financial measures internally and believes this information provides useful supplemental information to investors to facilitate making period-to-period comparisons by excluding the effects of the 2017 tax adjustments. While the Company believes that these non-GAAP financial measures are useful in evaluating the Company's business, this information should be considered as supplemental in nature and is not meant to be considered in isolation or as a substitute for the related financial information prepared in accordance with GAAP. In addition, these non-GAAP financial measures may not be the same as similar measures presented by other companies.

Note: See page 10 for additional information regarding adoption of Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2017-07.



### **Consolidated Balance Sheets**

(\$ in millions)

		At Dece	mber 3	81,
		2018		2017
Assets				
Current assets:				
Cash and cash equivalents	Ş	358	Ş	690
Accounts receivable — net		1,009		955
Materials and supplies		207		222
Other current assets		288		282
Total current assets		1,862		2,149
Investments		3,109		2,981
Properties less accumulated depreciation of \$12,374 and				
\$11,909, respectively		31,091		30,330
Other assets		177		251
Total assets	\$	36,239	\$	35,711
Liabilities and stockholders' equity				
Current liabilities:				
Accounts payable	Ş	1,505	Ş	1,401
Short-term debt		-		100
Income and other taxes Other current liabilities		255 246		211 233
Current maturities of long-term debt		585		600
Total current liabilities		2,591		2,545
				9,136
Long-term debt		10,560		
Other liabilities		1,266		1,347
Deferred income taxes		6,460		6,324
Total liabilities		20,877		19,352
Stockholders' equity:				
Common stock \$1.00 per share par value, 1,350,000,000 shares				
authorized; outstanding 268,098,472 and 284,157,187 shares,				
respectively, net of treasury shares		269		285
Additional paid-in capital Accumulated other comprehensive loss		2,216 (563)		2,254 (356)
Retained income		13,440		(350) 14,176
Total stockholders' equity		15,362		16,359
	c	· · ·	\$	
Total liabilities and stockholders' equity	\$	36,239	\$	35,711

See accompanying notes on page 10.

### Consolidated Statements of Cash Flows

(\$ in millions)

Cash flows from operating activities Net income Reconciliation of net income to net cash provided by operating activities: Depreciation Deferred income to xes (171)S2,666 SS5,404Depreciation Deferred income to xes Gains and losses on properties Gains and losses on properties Changes in assets and liabilities affecting operations: Account receivable1,1041,059Deferred income taxes Gains and losses on properties Gains and losses on properties Other current tasels(1711)(92)Changes in assets and liabilities offecting operations: Account seetivable(700)(41)Materials and supplies1535Other current tasels(466)(217)Current liabilities other than debt223135Other - net Net cash provided by operating activities3,7263,253Property additions(1,951)(1,723)Property additions(1,951)(1,723)Property additions(100)(7)Investiment sales and other transactions9947Net cash used in investing activities(101)(7)Investiment sales and other transactions9947Net cash used in financing activities(2,781)(1,012)Proceeds from formations stock(2,781)(1,012)Proceeds from formations costs2,023203Purchase and retirement of common stock(2,781)(1,012)Proceeds from formations, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash(244)(266) <th></th> <th>Years En</th> <th>ded December 31,</th>		Years En	ded December 31,
Net income       S       2,666       S       5,404         Recondition of net income to net cash provided by operating activities:       1,104       1,059         Depreciation       1,73       (2,859)         Gains and losses on properties       (171)       (92)         Changes in assets and lobilities affecting operations:       (70)       (41)         Accounts receivable       (70)       (41)         Materials and supplies       15       35         Other current liabilities other than debt       (223)       135         Other – net       (168)       (317)         Net cash provided by operating activities       3,726       3,253         Cash flows from investing activities       (10)       (7)         Property additions       (1,951)       (1,723)         Property additions       (10)       (7)         Investment purchases       (10)       (7)         Investment purchases       (1,010)       (7)         Dividends       (2,781)       (1,012)         Cash flows from financing activities       (2,781)       (1,012)         Dividends       (2,781)       (1,012)         Common stock transactions       (750)       (702)         Purchase and relineme		2018	2017
Net income       S       2,666       S       5,404         Recondition of net income to net cash provided by operating activities:       1,104       1,059         Depreciation       1,73       (2,859)         Gains and losses on properties       (171)       (92)         Changes in assets and lobilities affecting operations:       (70)       (41)         Accounts receivable       (70)       (41)         Materials and supplies       15       35         Other current liabilities other than debt       (223)       135         Other – net       (168)       (317)         Net cash provided by operating activities       3,726       3,253         Cash flows from investing activities       (10)       (7)         Property additions       (1,951)       (1,723)         Property additions       (10)       (7)         Investment purchases       (10)       (7)         Investment purchases       (1,010)       (7)         Dividends       (2,781)       (1,012)         Cash flows from financing activities       (2,781)       (1,012)         Dividends       (2,781)       (1,012)         Common stock transactions       (750)       (702)         Purchase and relineme	Cash flows from operating activities		
by operating activities: Depreciation 1,104 1,059 Deferred income taxes 173 (2,859) Gains and losses on properties (171) (92) Changes in assets and liabilities affecting operations: Accounts receivable (70) (41) Materials and supplies 15 35 Other current assets (46) (71) Current liabilities other than debt 223 135 Other — net (168) (317) Net cash provided by operating activities 3,726 3,253 <b>Cash flows from investing activities</b> (1,951) (1,723) Property additions (1,951) (1,723) Property additions (1,951) (1,723) Property additions (1,951) (1,723) Property sales and other transactions (100) (7) Investment such used in investing activities (1,658) (1,481) <b>Cash flows from financing activities</b> (1,658) (1,481) <b>Cash flows from financing activities</b> (2,781) (1,012) Proceeds from borrowings — net of issuance costs 2,023 290 Debt repayments (750) (750) (702) Net cash used in financing activities (2,312) (2,038) Net decrease in cash, cash equivalents, and restricted cash (244) (266) <b>Cash, cash equivalents, and restricted cash</b> At end of year <u>S 446 5 690</u> <b>Supplemental disclosures of cash flow information:</b> Cash poid during the year for: Interest (net of amounts capitalized) S 496 S 528		\$ 2,660	5 \$ 5,404
Depreciation1,1041,059Deferred income taxes173(2,859)Gains and losses on properties(171)(92)Changes in assets and liabilities affecting operations:(171)(92)Accounts receivable(70)(41)Materials and supplies1535Other current tassets(46)(71)Current liabilities ofher than debt223135Other — net(168)(317)Net cash provided by operating activities3,7263,253Cash flows from investing activities204202Investment purchases(10)(7)Investment purchases(100)(7)Investment gativities(1,658)(1,781)Cash flows from financing activities(1,658)(1,481)Cash flows from financing activities(1,658)(1,781)Dividends(1,658)(1,171)(1,02)Property additions(2,781)(1,012)Property additions(2,781)(1,012)Property additions(2,781)(1,012)Property additions(2,781)(1,012)Property additions(2,781)(1,012)Property additions(2,781)(1,012)Property additions(2,781)(1,012)Property additions(2,781)(1,012)Property additions(2,790)(702)Net cash used in financing activities(2,712)Dividends(2,212)(2,038)Net cash used in financing activities(2,60)	Reconciliation of net income to net cash provided		
Deferred income taxes173(2,859)Gains and losses on properties(171)(92)Changes in assets and liabilities affecting operations:(70)(41)Accounts receivable(70)(41)Materials and supplies1535Other current assets(46)(71)Current liabilities other than debt223135Other — net(168)(317)Net cash provided by operating activities3,7263,253Cash flows from investing activities(1,951)(1,723)Property additions(1,951)(1,723)Property sales and other transactions204202Investment purchases(10)(7)Investment purchases(100)(7)Investment of common stock(1,658)(1,481)Cash flows from financing activities(1,658)(1,481)Dividends(844)(703)(2,781)Cosh flows from financing activities(2,781)(1,012)Proceeds from borrowings — net of issuance casts2,023290Debt repayments(2,312)(2,338)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash(244)(266)<	by operating activities:		
Gains and losses on properties       (171)       (92)         Changes in assets and liabilities affecting operations:       (70)       (41)         Materials and supplies       15       35         Other current assets       (46)       (71)       (171)         Other — net       (168)       (317)         Net cash provided by operating activities       3,726       3,253         Cash flows from investing activities       (1,951)       (1,723)         Property additions       (1,951)       (1,723)         Property additions       (10)       (7)         Investment purchases       (10)       (7)         Investment sales and other transactions       99       47         Net cash used in investing activities       (1,658)       (1,481)         Cash flows from financing activities       (1,658)       (1,481)         Dividends       (2,781)       (1,101)         Corecteds from borrowings — net of issuance costs       2,023       290         Debt repayments       (2,312)       (2,038)         Net decrease in cash, cash equivalents, and restricted cash       (244)       (266)         Cash, cash equivalents, and restricted cash       690       956         At end of year       5       446	Depreciation	1,104	1,059
Changes in assets and liabilities affecting operations: Accounts receivable(70)(41)Materials and supplies1535Other current assets(46)(71)Current liabilities other than debt223135Other — net(168)(317)Net cash provided by operating activities3,7263,253Cash flows from investing activities3,7263,253Property additions(1,951)(1,723)Property additions(10)(7)Investment purchases(10)(7)Investment purchases(10)(7)Investment sales and other transactions9947Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(1,658)(1,481)Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs(2,23)290Debit repayments(750)(702)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956A t end of yearS446690Supplemental disclosures of cash flow information: Cash paid during	Deferred income taxes	173	3 (2,859)
Accounts receivable(70)(41)Materials and supplies1535Other current assets(46)(71)Current liabilities other than debt223135Other — net(168)(317)Net cash provided by operating activities3,7263,253Cash flows from investing activities3,7263,253Property additions(1,951)(1,723)Property additions204202Investment purchases(10)(7)Investment sales and other transactions9947Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(1,658)(1,481)Cash flows from financing activities(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(2,312)(2,038)(1,021)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of yearS446690Supplemental disclosures of cash flow information: Cash paid during the year for: Interest (net of amounts capitalized)S496\$Supplemental disclosures of cash flow information: Cash paid during the year for: Interest (net of amounts capitalized)S<	Gains and losses on properties	(17)	(92)
Materials and supplies1535Other current assets(46)(71)Current liabilities other than debt223135Other — net(168)(317)Net cash provided by operating activities3,7263,253Cash flows from investing activities(1,951)(1,723)Property additions(1,951)(1,723)Property sales and other transactions204202Investment purchases(10)(7)Investment sales and other transactions9947Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(1,658)(1,1481)Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of yearS446SSupplemental disclosures of cash flow information: Interest (net of amounts capitalized)S496SInterest (net of amounts capitalized)S496S528	Changes in assets and liabilities affecting operations:		
Other current assets(46)(71)Current liabilities other than debt223135Other — net(168)(317)Net cash provided by operating activities3,7263,253Cash flows from investing activities(1,951)(1,723)Property additions(100)(7)Investment purchases(100)(7)Investment purchases(100)(7)Investment sales and other transactions9947Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(1,658)(1,481)Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of yearS4465Cash paid during the year for: Interest (net of amounts capitalized)S496SSupplemental disclosures of cash flow information: Interest (net of amounts capitalized)S496S528	Accounts receivable	(70	)) (41)
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Net cash provided by operating activities       3,726       3,253         Cash flows from investing activities       (1,951)       (1,723)         Property additions       204       202         Investment purchases       (10)       (7)         Investment sales and other transactions       99       47         Net cash used in investing activities       (1,658)       (1,481)         Cash flows from financing activities       (1,658)       (1,481)         Dividends       (844)       (703)         Common stock transactions       40       89         Purchase and retirement of common stock       (2,781)       (1,012)         Proceeds from borrowings — net of issuance costs       2,023       290         Debt repayments       (750)       (702)       (702)         Net cash used in financing activities       (2,312)       (2,038)         Net decrease in cash, cash equivalents, and restricted cash       (244)       (266)         Cash, cash equivalents, and restricted cash       690       956         At end of year       S       446       5       690         Supplemental disclosures of cash flow information:       Cash paid during the year for:       5       496       \$       \$	Current liabilities other than debt	223	3 135
Cash flows from investing activities(1,951)(1,723)Property additions204202Investment purchases(10)(7)Investment purchases(10)(7)Investment sales and other transactions9947Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(844)(703)Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of yearS446S690Supplemental disclosures of cash flow information: Cash paid during the year for: Interest (net of amounts capitalized)S496S528	Other — net	(168	3) (317)
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Property sales and other transactions204202Investment purchases(10)(7)Investment sales and other transactions9947Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(844)(703)Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of yearS446S690Supplemental disclosures of cash flow information: (cash paid during the year for: Interest (net of amounts capitalized)S496S528	Cash flows from investing activities		
Investment purchases(10)(7)Investment sales and other transactions9947Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(844)(703)Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of yearS446S690Supplemental disclosures of cash flow information: Interest (net of amounts capitalized)S496S528	Property additions		
Investment sales and other transactions9947Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(844)(703)Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of yearS446SSupplemental disclosures of cash flow information: Interest (net of amounts capitalized)S496SSupplemental disclosures of cash flow information: Interest (net of amounts capitalized)S496S528		204	1 202
Net cash used in investing activities(1,658)(1,481)Cash flows from financing activities(844)(703)Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of year\$446\$Supplemental disclosures of cash flow information: Interest (net of amounts capitalized)\$496\$Supplemental disclosures of cash flow information: Interest (net of amounts capitalized)\$\$496\$	Investment purchases	(10	)) (7)
Cash flows from financing activities Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At beginning of year54465Supplemental disclosures of cash flow information: Cash paid during the year for: Interest (net of amounts capitalized)S496S528	Investment sales and other transactions	99	9 47
Dividends(844)(703)Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At end of year54465Supplemental disclosures of cash flow information: (cash paid during the year for: Interest (net of amounts capitalized)\$496\$Supplemental disclosures of cash flow information: (amounts capitalized)\$496\$528	Net cash used in investing activities	(1,658	3) (1,481)
Common stock transactions4089Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At beginning of year54465Supplemental disclosures of cash flow information: (cash paid during the year for: Interest (net of amounts capitalized)S496\$Supplemental functioned cashS496\$528			
Purchase and retirement of common stock(2,781)(1,012)Proceeds from borrowings — net of issuance costs2,023290Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cashAt end of year690956Supplemental disclosures of cash flow information: Cash paid during the year for: Interest (net of amounts capitalized)\$ 496\$ 528		-	
Proceeds from borrowings — net of issuance costs       2,023       290         Debt repayments       (750)       (702)         Net cash used in financing activities       (2,312)       (2,038)         Net decrease in cash, cash equivalents, and restricted cash       (244)       (266)         Cash, cash equivalents, and restricted cash       690       956         At end of year       \$ 446       \$ 690         Supplemental disclosures of cash flow information:       5 446       \$ 690         Interest (net of amounts capitalized)       \$ 496       \$ 528			
Debt repayments(750)(702)Net cash used in financing activities(2,312)(2,038)Net decrease in cash, cash equivalents, and restricted cash(244)(266)Cash, cash equivalents, and restricted cash690956At beginning of year54465At end of year5690956Supplemental disclosures of cash flow information: Cash paid during the year for: Interest (net of amounts capitalized)\$496\$Supplemental (science)\$5528528528			
Net cash used in financing activities       (2,312)       (2,038)         Net decrease in cash, cash equivalents, and restricted cash       (244)       (266)         Cash, cash equivalents, and restricted cash       690       956         At end of year       \$ 446       \$ 690         Supplemental disclosures of cash flow information:       5 446       \$ 690         Interest (net of amounts capitalized)       \$ 496       \$ 528	•		
Net decrease in cash, cash equivalents, and restricted cash       (244)       (266)         Cash, cash equivalents, and restricted cash       690       956         At beginning of year       5       446       5       690         At end of year       5       446       5       690         Supplemental disclosures of cash flow information:       5       496       5       528			
Cash, cash equivalents, and restricted cash       690       956         At beginning of year       \$       446       \$       690         At end of year       \$       \$       690       956         Supplemental disclosures of cash flow information:       \$       \$       690       956         Cash paid during the year for:       \$       496       \$       \$       528	Net cash used in financing activities	(2,312	(2,038)
At beginning of year       690       956         At end of year       \$ 446       \$ 690         Supplemental disclosures of cash flow information:       • • • • • • • • • • • • • • • • • • •	Net decrease in cash, cash equivalents, and restricted cash	(244	4) (266)
At end of year       \$ 446       \$ 690         Supplemental disclosures of cash flow information:       \$       \$ 496         Cash paid during the year for:       \$ 496       \$ 528	•		
Supplemental disclosures of cash flow information:         Cash paid during the year for:         Interest (net of amounts capitalized)         \$       496         \$       528	At beginning of year	690	956
Cash paid during the year for: Interest (net of amounts capitalized) \$ 496 \$ 528	At end of year	\$ 440	<u>\$ 690</u>
Interest (net of amounts capitalized) \$ 496 \$ 528	Supplemental disclosures of cash flow information:		
	Cash paid during the year for:		
Income taxes (net of refunds) 519 705			
	Income taxes (net of refunds)	519	705

See accompanying notes on page 10.



# Railway Operating Revenues Analysis

		<b>Revenues</b> (\$ in millions)			<b>Units</b> (in thousands)		F	Revenue per ( (\$ per unit)	Jnit
Commodity and Period	2018	2017	% Change	2018	2017	% Change	2018	2017	% Change
First Quarter									
Chemicals Agriculture/consumer/gov't Metals and construction Automotive Paper/clay/forest Merchandise Intermodal Coal	\$ 443 393 338 243 188 1,605 678 434	S 427 384 340 246 187 1,584 571 420	4% 2% (1%) (1%) 1% 1% 19% 3%	120.8 148.3 164.6 102.8 69.6 606.1 1,049.2 249.1	118.6 149.5 168.4 110.5 70.6 617.6 969.4 259.6	2% (1%) (2%) (7%) (1%) (2%) 8% (4%)	\$ 3,663 2,650 2,053 2,362 2,704 2,647 1,743	\$ 3,599 2,568 2,020 2,221 2,651 2,564 589 1,617	2% 3% 2% 6% 2% 3% 10% 8%
Total	\$ 2,717	\$ 2,575	6%	1,904.4	1,846.6	3%	1,427	1,394	2%
Second Quarter Chemicals Agriculture/consumer/gov't Metals and construction Automotive Paper/clay/forest Merchandise Intermodal Coal Total	\$         452           423         389           253         201           1,718         714           466         \$         2,898	\$         406           384         371           249         187           1,597         593           447         \$           \$         2,637	11% 10% 5% 2% 7% 8% 20% 4% 10%	127.1 158.3 193.7 104.7 71.7 655.5 1,091.8 273.6 2,020.9	114.8 145.7 193.4 111.4 70.3 635.6 1,009.1 266.1 1,910.8	11% 9% - (6%) 2% 3% 8% 3% 6%	\$ 3,557 2,675 2,008 2,421 2,795 2,621 654 1,704 1,434	\$ 3,536 2,637 1,919 2,244 2,653 2,514 587 1,679 1,380	1% 1% 5% 8% 5% 4% 11% 1% 4%
Third Quarter Chemicals Agriculture/consumer/gov't Metals and construction Automotive Paper/clay/forest Merchandise Intermodal Coal Total	S         468 428 383 245 213           1,737 746 464           S         2,947	\$         418           388         378           218         198           1,600         621           449         \$           \$         2,670	12% 10% 1% 12% 8% 9% 20% 3% 10%	127.9 155.3 189.7 98.4 74.5 645.8 1,116.2 255.8 2,017.8	115.2 147.8 194.2 96.6 73.4 627.2 1,035.2 266.6 1,929.0	11% 5% (2%) 2% 1% 3% 8% (4%) 5%	\$ 3,661 2,756 2,018 2,486 2,867 2,690 669 1,812 1,461	S 3,624 2,626 1,945 2,256 2,699 2,550 600 1,687 1,384	1% 5% 4% 10% 6% 5% 12% 7% 6%
Fourth Quarter Chemicals Agriculture/consumer/gov't Metals and construction Automotive Paper/clay/forest Merchandise Intermodal Coal Total	S         445           430         352           250         207           1,684         755           457         \$           S         2,896	S         417           391         337           242         189           1,576         667           426         \$	7% 10% 4% 3% 10% 7% 13% 7% 9%	122.2 152.5 167.7 98.0 71.3 611.7 1,118.5 255.0 1,985.2	118.6 146.0 171.5 104.6 70.3 611.0 1,060.4 253.7 1,925.1	3% 4% (2%) (6%) 1% - 5% 1% 3%	\$ 3,645 2,815 2,098 2,550 2,903 2,752 675 1,792 1,458	S 3,526 2,677 1,964 2,312 2,689 2,580 629 1,677 1,387	3% 5% 7% 10% 8% 7% 7% 5%
Year Chemicals Agriculture/consumer/gov't Metals and construction Automotive Paper/clay/forest Merchandise Intermodal Coal Total	S         1,808           1,674         1,462           991         809           6,744         2,893           1,821         S           S         11,458	S 1,668 1,547 1,426 955 761 6,357 2,452 1,742 S 10,551	8% 8% 3% 4% 6% 6% 18% 5% 9%	498.0 614.4 715.7 403.9 287.1 2,519.1 4,375.7 1,033.5 7,928.3	467.2 589.0 727.5 423.1 284.6 2,491.4 4,074.1 1,046.0 7,611.5	7% 4% (2%) (5%) 1% 1% 7% (1%) 4%	\$ 3,631 2,724 2,042 2,453 2,819 2,677 661 1,762 1,445	S 3,571 2,627 1,960 2,257 2,673 2,552 602 1,665 1,386	2% 4% 9% 5% 5% 10% 6% 4%

## Railway Operating Revenues Variance Analysis

(\$ in millions)

Fourth Quarter

2018 vs. 2017									
		Mercho	andise		Intern	ıodal		Co	al
	An	nount	Percent	An	nount	Percent	Am	nount	Percent
Revenue Variance due to:									
Volume	\$	2	-	\$	37	5%	\$	2	1%
Fuel surcharge revenue		35	2%		34	5%		8	2%
Rate, mix and other		71	5%		17	3%		21	5%
Total	\$	108	7%	\$	88	13%	\$	31	7%

### Year

2018 vs. 2017

		Mercho	andise		Intern	ıodal		Co	al
	Ar	nount	Percent	A	mount	Percent	Ar	nount	Percent
Revenue Variance due to:									
Volume	\$	71	1%	\$	182	7%	\$	(21)	(1%)
Fuel surcharge revenue		119	2%		159	<b>6</b> %		20	1%
Rate, mix and other		197	3%		100	4%		80	5%
Total	\$	387	<b>6</b> %	\$	441	18%	\$	79	5%

# Coal Tonnage by Market

(in thousands)

	Fo	ourth Quarte	er		Year			
	2018	2017	% Change	2018	2017	% Change		
Utility	16,915	15,300	11%	65,688	67,899	(3%)		
Export	6,271	7,271	(14%)	28,046	26,460	<b>6</b> %		
Domestic metallurgical	3,876	4,028	(4%)	15,500	15,675	(1%)		
Industrial	1,341	1,286	4%	5,410	5,545	(2%)		
Total	28,403	27,885	2%	114,644	115,579	(1%)		

# Intermodal Units by Market

(in thousands)

	Fo	urth Quarte	er	Year					
	2018	2017	% Change	2018	2017	% Change			
Domestic	718.9	694.4	4%	2,801.1	2,585.0	8%			
International	399.6	366.0	<b>9</b> %	1,574.6	1,489.1	6%			
Total	1,118.5	1,060.4	5%	4,375.7	4,074.1	7%			

Southern

## Financial, Traffic and Operating Statistics

\$ in millions — except as noted)				2	2017			
	(	First Quarter	Second Quarter		Third Quarter	G	Fourth Quarter n-GAAP)	Year (Non-GAAP)
Railway operating revenues	\$	2,575	\$ 2,637	\$	2,670	\$	2,669	\$ 10,551
Railway operating expenses:								
Compensation and benefits		759	719		771		730	2,979
Purchased services		304	318		309		338	1,269
Equipment rents		73	74		68		81	296
Fuel		213	190		198		239	840
Depreciation		259	264		265		267	1,055
Materials		92	87		85		84	348
Casualties and other claims		40	35		39		31	145
Other		78	78		40		52	248
Total railway operating expenses		1,818	1,765		1,775		1,822	7,180
Income from railway operations		757	872		895		847	3,371
Other income — net		40	48		39		29	156
Interest expense on debt		142	140		134		134	550
Income before income taxes		655	780		800		742	2,977
Total income taxes		222	283		294		256	1,055
Net income	\$	433	\$ 497	\$	506	\$	486	\$ 1,922
Weighted average shares outstanding — diluted (in millions)		292.8	291.2		289.5		287.8	290.3
Earnings per share — diluted (dollars)	\$	1.48	\$ 1.71	\$	1.75	\$	1.69	\$ 6.61
Dividends per share (dollars)	\$	0.61	\$ 0.61	\$	0.61	\$	0.61	\$ 2.44
Railway operating ratio (percent)		70.6	66.9		66.5		68.3	68.1
Property additions	\$	438	\$ 445	\$	432	\$	408	\$ 1,723
Cash and cash equivalents	\$	955	\$ 642	\$	724	\$	690	\$ 690
Total debt	\$	10,119	\$ 9,873	\$	9,880	\$	9,836	\$ 9,836
Total debt-to-total capitalization (percent)		44.7	43.8		43.7		37.5	37.5
Gross ton miles (GTMs) (in billions)		94.6	96.5		96.6		96.1	383.8
Revenue ton miles (in billions):								
Merchandise		29.1	29.8		30.0		29.4	118.3
Intermodal		10.2	10.7		11.0		11.3	43.2
Coal		10.3	10.2		10.1		9.4	40.0
Total		49.6	50.7		51.1		50.1	201.5
Railroad employees (average)		27,453	 27,088		26,761		26,520	26,955
GTMs (thousands) per employee		3,445	3,562		3,610		3,625	14,239
Locomotive diesel fuel consumed (in thousands of gallons)		119,420	111,331		110,972		116,456	458,179
Average price (dollars) per gallon of locomotive diesel fuel	\$	1.690	\$ 1.609	\$	1.697	\$	1.950	\$ 1.738
Gallons of fuel consumed per thousand GTMs		1.27	1.16		1.16		1.22	1.20
Train speed (miles per hour)		22.7	21.5		21.7		20.5	21.6
Terminal dwell (hours)		24.3	25.1		24.9		26.8	25.3

See reconciliation of non-GAAP financial measures on page 3 and accompanying notes on page 10.

 		2018					2018 vs. 20 Increase (Decrease		
First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Year	First Quarter	Second Quarter	Third Quarter	Fourth Quarter (Non-GAAP)	Year (Non-GAAP)
\$ 2,717	\$ 2,898	\$ 2,947	\$ 2,896	\$ 11,458	\$ 1 <sup>,</sup>	2 \$ 261	\$ 277	\$ 227	\$ 907
737 318	706 342	725 347	757 360	2,925 1,367		22) (13) 4 24	) (46) 38	27 22	(54) 98
83	88	103	89	363		0 14	35	8	67
266	272	274	275	1,087		53 82	76	36	247
272	273	276	281	1,102		3 9	11	14	47
90	92	95	85	362		(2) 5	10	1	14
47	38	46	45	176		7 3	7	14	31
69	61	61	(74)	117		(9) (17)		(126)	(131)
1,882	1,872	1,927	1,818	7,499		64 107	152	(4)	319
835	1,026	1,020	1,078	3,959		78 154	125	231	588
8	29	30	-	67	(3	32) (19)	(9)	(29)	(89)
136	131	142	148	557		(6) (9)		14	7
707	924	908	930	3,469		52 144	108	188	492
155	214	206	228	803	(	69)	(88)	(28)	(252)
\$ 552	\$ 710	\$ 702	\$ 702	\$ 2,666	\$ 1	9 \$ 213	\$ 196	\$ 216	\$ 744
285.9	283.7	278.2	273.5	280.2	(6	.9) (7.5	(11.3)	(14.3)	(10.1)
\$ 1.93	\$ 2.50	\$ 2.52	\$ 2.57	\$ 9.51	\$ 0.4		\$ 0.77	\$ 0.88	\$ 2.90
\$ 0.72	\$ 0.72	\$ 0.80	\$ 0.80	\$ 3.04	\$ 0.		\$ 0.19	\$ 0.19	\$ 0.60
69.3	64.6	65.4	62.8	65.4		.3) (2.3)		(5.5)	
\$ 383	\$ 453	\$ 490	\$ 625	\$ 1,951		5) \$ 8	\$ 58	\$ 217	\$ 228
\$ 1,072	\$ 430	\$ 729	\$ 358	\$ 358		7 \$ (212)		\$ (332)	
\$ 10,287 38.5	\$ 9,646 36.8	\$ 11,135 41.8	\$ 11,145 42.0	\$ 11,145 42.0	\$ 1	58 \$ (227 .2) (7.0		\$ 1,309 4.5	\$ 1,309 4.5
 95.2	100.8	101.3	97.6	394.9		% 4%	5%	2%	3%
29.5	31.5	31.5	29.7	122.2	,	% 6%	5%	1%	3%
11.1	11.7	11.8	11.8	46.4		% <b>9</b> %		4%	7%
9.4	10.0	10.0	9.4	38.8		%) (2%)			(3%)
50.0	53.2	53.3	50.9	207.4		% 5%		2%	3%
26,430	26,535	26,444	26,638	26,512	(4	%) (2%)	(1%)	-	(2%)
3,600	3,800	3,833	3,661	14,894		% 7%		1%	5%
121,450	116,754	115,320	118,244	471,768	2	% 5%		2%	3%
\$ 2.046	\$ 2.215	\$ 2.263	\$ 2.201	\$ 2.180	21		33%	13%	25%
1.28	1.17	1.14	1.22	1.20		% 1%			-
19.0	18.4	19.5	19.3	19.1	(16				(12%)
29.0	28.7	26.8	25.9	27.6	19	% 14%	8%	(3%)	<b>9</b> %

## Notes to Consolidated Financial Statements

#### 1. Pension and Other Postretirement Benefits

NORFOLK

We adopted FASB ASU 2017-07 on January 1, 2018. The retrospective application resulted in the reclassification of \$16 million and \$64 million of pension and other postretirement benefits from the "Compensation and benefits" line item within "Railway operating expenses" to "Other income – net" on the Consolidated Statements of Income for each quarter in 2017 and for the full year 2017, respectively, with no impact on "Net income." This reclassification resulted in a 60 basis point increase in each of the previously reported 2017 quarterly railway operating ratios and a 70 basis point increase in the previously reported full year 2017 operating ratio.

#### 2. Tax Reform

As a result of the 2017 tax adjustments, the Consolidated Statements of Income includes a \$151 million benefit in "Purchased services and rents" and a \$3,331 million benefit in "Total income taxes," which added \$3,482 million to "Net income" and \$12.10 and \$12.00 to "Earnings per share - diluted" in the fourth quarter 2017 and for the year 2017, respectively.

#### 3. Stock Repurchase Program

We repurchased and retired 17.1 million shares (7.0 million shares under an accelerated stock repurchase program (ASR) and 10.1 million shares under our ongoing program) and 8.2 million shares of common stock under our stock repurchase programs in 2018 and 2017, respectively, at a cost of \$2.8 billion and \$1.0 billion, respectively. We entered into an ASR on August 2, 2018 with two financial institutions to repurchase common stock, at which time we made a payment of \$1.2 billion to the financial institutions and received an initial delivery of 5.7 million shares valued at \$960 million. The ASR was settled during the fourth quarter of 2018.

Since the beginning of 2006, we have repurchased and retired 185.6 million shares at a total cost of \$14.1 billion.

#### 4. Reclassification of Stranded Tax Effects

In February 2018, the FASB issued ASU 2018-02, "Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income." This update is intended to reclassify the stranded tax effects resulting from tax reform from accumulated other comprehensive income to retained earnings. In the first quarter of 2018, we adopted the provisions of ASU 2018-02 resulting in an increase to "Accumulated other comprehensive loss" of \$88 million and a corresponding increase to "Retained income," with no impact on "Total stockholders' equity" on the Consolidated Balance Sheets.

#### 5. Restricted Cash

The "Cash, cash equivalents, and restricted cash" line item on the Consolidated Statements of Cash Flows includes restricted cash of \$88 million at December 31, 2018 which reflects deposits held by a third-party bond agent as collateral for certain debt obligations maturing in 2019. The restricted cash balance is included as part of "Other current assets" on the Consolidated Balance Sheets.

# FOURTH QUARTER **Quarterly Financial Data** www.nscorp.com