## Quarterly Financial Data



## NORFOLK SOUTHERN RAILWAY SYSTEM



## INVESTOR INQUIRIES: CLAIBORNE L. MOORE (757) 629-2861

The accompanying unaudited financial information and summary of certain notes to the consolidated financial statements should be read in conjunction with: (a) the consolidated financial statements and notes included in Norfolk Southern Corporation's (NS, we, us and our) latest Annual Report on Form 10-K and in subsequent Quarterly Reports on Form 10-Q, and (b) any Current Reports on Form 8-K.

Any statements contained in this document which are not related to historical facts are forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995, and NS undertakes no obligation to update such statements. Such forward-looking statements are subject to risks and uncertainties (the most significant of which are described in our SEC filings) which could cause actual results to differ materially.

|  | Fourth Quarter |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | $\begin{gathered} 2017 \\ \text { (GAAP) } \end{gathered}$ |  | $\begin{gathered} \text { Adjusted } \\ 2017 \\ \text { (Non-GAAP) } \end{gathered}$ |  | \% Change <br> (Non-GAAP) |
| Railway operating revenues |  |  |  |  |  |  |  |
| Merchandise | \$ | 1,684 | \$ | 1,576 | \$ | 1,576 | 7\% |
| Intermodal |  | 755 |  | 667 |  | 667 | 13\% |
| Coal |  | 457 |  | 426 |  | 426 | 7\% |
| Total railway operating revenues |  | 2,896 |  | 2,669 |  | 2,669 | 9\% |
| Railway operating expenses |  |  |  |  |  |  |  |
| Compensation and benefits |  | 757 |  | 730 |  | 730 | 4\% |
| Purchased services and rents |  | 449 |  | 268 |  | 419 | 7\% |
| Fuel |  | 275 |  | 239 |  | 239 | 15\% |
| Depreciation |  | 281 |  | 267 |  | 267 | 5\% |
| Materials and other |  | 56 |  | 167 |  | 167 | (66\%) |
| Total railway operating expenses |  | 1,818 |  | 1,671 |  | 1,822 |  |
| Income from railway operations |  | 1,078 |  | 998 |  | 847 | 27\% |
| Other income - net |  | - |  | 29 |  | 29 | (100\%) |
| Interest expense on debt |  | 148 |  | 134 |  | 134 | 10\% |
| Income before income taxes |  | 930 |  | 893 |  | 742 | 25\% |
| Income taxes |  |  |  |  |  |  |  |
| Current |  | 193 |  | 3 |  | (2) |  |
| Deferred |  | 35 |  | $(3,078)$ |  | 258 |  |
| Total income taxes |  | 228 |  | $(3,075)$ |  | 256 | (11\%) |
| Net income | S | 702 | \$ | 3,968 | \$ | 486 | 44\% |
| Earnings per share - diluted | S | 2.57 | \$ | 13.79 | \$ | 1.69 | 52\% |
| Weighted average shares outstanding - diluted |  | 273.5 |  | 287.8 |  | 287.8 | (5\%) |

See reconciliation of non-GAAP financial measures on page 3 and accompanying notes on page 10.

## Consolidated Statements of Income

(in millions, except per share amounts)

|  | 2018 |  | $\begin{gathered} 2017 \\ \text { (GAAP) } \end{gathered}$ |  | $\begin{gathered} \text { Adjusted } \\ 2017 \\ \text { (Non-GAAP) } \end{gathered}$ |  | \% Change <br> (Non-GAAP) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Railway operating revenues |  |  |  |  |  |  |  |
| Merchandise | \$ | 6,744 | \$ | 6,357 | \$ |  | 6\% |
| Intermodal |  | 2,893 |  | 2,452 |  | 2,452 | 18\% |
| Coal |  | 1,821 |  | 1,742 |  | 1,742 | 5\% |
| Total railway operating revenues |  | 11,458 |  | 10,551 |  | 10,551 | 9\% |
| Railway operating expenses |  |  |  |  |  |  |  |
| Compensation and benefits |  | 2,925 |  | 2,979 |  | 2,979 | (2\%) |
| Purchased services and rents |  | 1,730 |  | 1,414 |  | 1,565 | 11\% |
| Fuel |  | 1,087 |  | 840 |  | 840 | 29\% |
| Depreciation |  | 1,102 |  | 1,055 |  | 1,055 | 4\% |
| Materials and other |  | 655 |  | 741 |  | 741 | (12\%) |
| Total railway operating expenses |  | 7,499 |  | 7,029 |  | 7,180 | 4\% |
| Income from railway operations |  | 3,959 |  | 3,522 |  | 3,371 | 17\% |
| Other income - net |  | 67 |  | 156 |  | 156 | (57\%) |
| Interest expense on debt |  | 557 |  | 550 |  | 550 | 1\% |
| Income before income taxes |  | 3,469 |  | 3,128 |  | 2,977 | 17\% |
| Income taxes |  |  |  |  |  |  |  |
| Current |  | 630 |  | 583 |  | 578 |  |
| Deferred |  | 173 |  | $(2,859)$ |  | 477 |  |
| Total income taxes |  | 803 |  | $(2,276)$ |  | 1,055 | (24\%) |
| Net income | \$ | 2,666 | \$ | 5,404 | \$ | 1,922 | 39\% |
| Earnings per share - diluted | \$ | 9.51 | \$ | 18.61 | \$ | 6.61 | 44\% |
| Weighted average shares outstanding - diluted |  | 280.2 |  | 290.3 |  | 290.3 | (3\%) |

See reconciliation of non-GAAP financial measures on page 3 and accompanying notes on page 10 .

## Reconciliation of Non-GAAP Financial Measures

Information included within this Fourth Quarter 2018 Quarterly Financial Data includes non-GAAP financial measures, as defined by Securities and Exchange Commission Regulation G. Non-GAAP financial measures should be considered in addition $\ddagger 0$, not as a substitute for, the financial measures reported in accordance with U.S. generally accepted accounting principles (GAAP).

## Consolidated Statements of Income - excluding 2017 Tax Adjustments*

(in millions, except per share amounts)


[^0]Note: See page 10 for additional information regarding adoption of Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2017-07.

## Consolidated Balance Sheets

(\$ in millions)

|  | At December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 358 | \$ | 690 |
| Accounts receivable - net |  | 1,009 |  | 955 |
| Materials and supplies |  | 207 |  | 222 |
| Other current assets |  | 288 |  | 282 |
| Total current assets |  | 1,862 |  | 2,149 |
| Investments |  | 3,109 |  | 2,981 |
| Properties less accumulated depreciation of $\$ 12,374$ and |  |  |  |  |
| \$11,909, respectively |  | 31,091 |  | 30,330 |
| Other assets |  | 177 |  | 251 |
| Total assets | \$ | 36,239 | \$ | 35,711 |
| Liabilities and stockholders' equity |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 1,505 | S | 1,401 |
| Shorr-term debt |  |  |  | 100 |
| Income and other taxes |  | 255 |  | 211 |
| Other current liabilities |  | 246 |  | 233 |
| Current maturities of long-term debt |  | 585 |  | 600 |
| Total current liabilities |  | 2,591 |  | 2,545 |
| Long-term debt |  | 10,560 |  | 9,136 |
| Other liabilities |  | 1,266 |  | 1,347 |
| Deferred income taxes |  | 6,460 |  | 6,324 |
| Total liabilities |  | 20,877 |  | 19,352 |
| Stockholders' equity: |  |  |  |  |
| Common stock $\$ 1.00$ per share par value, $1,350,000,000$ shares authorized; oustanding 268,098,472 and 284,157,187 shares, |  |  |  |  |
| Additional paid-in capital |  | 2,216 |  | 2,254 |
| Accumulated other comprehensive loss |  | (563) |  | (356) |
| Retained income |  | 13,440 |  | 14,176 |
| Total stockholders' equity |  | 15,362 |  | 16,359 |
| Total liabilities and stockholders' equity | \$ | 36,239 | \$ | 35,711 |

[^1]|  | Years Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |
| Cash flows from operating activities |  |  |  |  |
| Net income | \$ | 2,666 | \$ | 5,404 |
| Reconciliation of net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation |  | 1,104 |  | 1,059 |
| Deferred income taxes |  | 173 |  | $(2,859)$ |
| Gains und losses on properties |  | (171) |  | (92) |
| Changes in asseits and liabilities affecting operations: |  |  |  |  |
| Accounts receivable |  | (70) |  | (41) |
| Materials and supplies |  | 15 |  | 35 |
| Other current assets |  | (46) |  | (71) |
| Current liabilities other than debt |  | 223 |  | 135 |
| Other - net |  | (168) |  | (317) |
| Net cash provided by operating activities |  | 3,726 |  | 3,253 |
| Cash flows from investing activities |  |  |  |  |
| Property additions |  | (1,951) |  | $(1,723)$ |
| Property sales and other transactions |  | 204 |  | 202 |
| Investment purchases |  | (10) |  | (7) |
| Investment sales and other transactions |  | 99 |  | 47 |
| Net cash used in investing activities |  | $(1,658)$ |  | $(1,481)$ |
| Cash flows from financing activities |  |  |  |  |
| Dividends |  | (844) |  | (703) |
| Common stock transactions |  | 40 |  | 89 |
| Purchase and retirement of common stock |  | (2,781) |  | $(1,012)$ |
| Proceeds from borrowings - net of issuance costs |  | 2,023 |  | 290 |
| Debt repayments |  | (750) |  | (702) |
| Net cash used in financing activities |  | $(2,312)$ |  | $(2,038)$ |
| Net decrease in cash, cash equivalents, and restricted cash |  | (244) |  | (266) |
| Cash, cash equivalents, and restricted cash |  |  |  |  |
| At beginning of year |  | 690 |  | 956 |
| At end of year | S | 446 | \$ | 690 |
| Supplemental disclosures of cash flow information: Cash paid during the year for: |  |  |  |  |
|  |  |  |  |  |
| Interest (net of amounts capitalized) | \$ | 496 | \$ | 528 |
| Income taxes (net of refunds) |  | 519 |  | 705 |

[^2]
## Railway Operating Revenues Analysis

| Commodity and Period | Revenues <br> (\$ in millions) |  |  |  |  | Units <br> (in thousands) |  |  | Revenue per Unit (\$ per unit) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  | \% Change | 2018 | 2017 | \% Change | 2018 |  | 2017 |  | \% Change |
| First Quarter |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chemicals | \$ | 443 | \$ | 427 | 4\% | 120.8 | 118.6 | 2\% | \$ | 3,663 | \$ | 3,599 | 2\% |
| Agriculture/consumer/gov'1 |  | 393 |  | 384 | 2\% | 148.3 | 149.5 | (1\%) |  | 2,650 |  | 2,568 | 3\% |
| Metals and construction |  | 338 |  | 340 | (1\%) | 164.6 | 168.4 | (2\%) |  | 2,053 |  | 2,020 | 2\% |
| Automotive |  | 243 |  | 246 | (1\%) | 102.8 | 110.5 | (7\%) |  | 2,362 |  | 2,221 | 6\% |
| Paper/day/forest |  | 188 |  | 187 | 1\% | 69.6 | 70.6 | (1\%) |  | 2,704 |  | 2,651 | 2\% |
| Merchandise |  | 1,605 |  | 1,584 | 1\% | 606.1 | 617.6 | (2\%) |  | 2,647 |  | 2,564 | 3\% |
| Intermodal |  | 678 |  | 571 | 19\% | 1,049.2 | 969.4 | 8\% |  | 647 |  | 589 | 10\% |
| Coal |  | 434 |  | 420 | 3\% | 249.1 | 259.6 | (4\%) |  | 1,743 |  | 1,617 | 8\% |
| Total | \$ | 2,717 | \$ | 2,575 | 6\% | 1,904.4 | 1,846.6 | 3\% |  | 1,427 |  | 1,394 | 2\% |
| Second Quarter |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chemicals | \$ | 452 | \$ | 406 | 11\% | 127.1 | 114.8 | 11\% | \$ | 3,557 | \$ | 3,536 | 1\% |
| Agriculture/consumer/gov'1 |  | 423 |  | 384 | 10\% | 158.3 | 145.7 | 9\% |  | 2,675 |  | 2,637 | 1\% |
| Metals and construction |  | 389 |  | 371 | 5\% | 193.7 | 193.4 | - |  | 2,008 |  | 1,919 | 5\% |
| Automotive |  | 253 |  | 249 | 2\% | 104.7 | 111.4 | (6\%) |  | 2,421 |  | 2,244 | 8\% |
| Paper/clay/forest |  | 201 |  | 187 | 7\% | 71.7 | 70.3 | 2\% |  | 2,795 |  | 2,653 | 5\% |
| Merchandise |  | 1,718 |  | 1,597 | 8\% | 655.5 | 635.6 | 3\% |  | 2,621 |  | 2,514 | 4\% |
| Intermodal |  | 714 |  | 593 | 20\% | 1,091.8 | 1,009.1 | 8\% |  | 654 |  | 587 | 11\% |
| Coal |  | 466 |  | 447 | 4\% | 273.6 | 266.1 | 3\% |  | 1,704 |  | 1,679 | 1\% |
| Total | \$ | 2,898 | \$ | 2,637 | 10\% | 2,020.9 | 1,910.8 | 6\% |  | 1,434 |  | 1,380 | 4\% |
| Third Quarter |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chemicals | \$ | 468 | \$ | 418 | 12\% | 127.9 | 115.2 | 11\% | \$ | 3,661 | \$ | 3,624 | 1\% |
| Agriculure/consumer/gov'1 |  | 428 |  | 388 | 10\% | 155.3 | 147.8 | 5\% |  | 2,756 |  | 2,626 | 5\% |
| Metals and construction |  | 383 |  | 378 | 1\% | 189.7 | 194.2 | (2\%) |  | 2,018 |  | 1,945 | 4\% |
| Automotive |  | 245 |  | 218 | 12\% | 98.4 | 96.6 | 2\% |  | 2,486 |  | 2,256 | 10\% |
| Paper/clay/forest |  | 213 |  | 198 | 8\% | 74.5 | 73.4 | 1\% |  | 2,867 |  | 2,699 | 6\% |
| Merchandise |  | 1,737 |  | 1,600 | 9\% | 645.8 | 627.2 | 3\% |  | 2,690 |  | 2,550 | 5\% |
| Intermodal |  | 746 |  | 621 | 20\% | 1,116.2 | 1,035.2 | 8\% |  | 669 |  | 600 | 12\% |
| Coal |  | 464 |  | 449 | 3\% | 255.8 | 266.6 | (4\%) |  | 1,812 |  | 1,687 | 7\% |
| Total | \$ | 2,947 | \$ | 2,670 | 10\% | 2,017.8 | 1,929.0 | 5\% |  | 1,461 |  | 1,384 | 6\% |
| Fourth Quarter |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chemicals | \$ | 445 | \$ | 417 | 7\% | 122.2 | 118.6 | 3\% | \$ | 3,645 | \$ | 3,526 | 3\% |
| Agriculure/consumer/gov'1 |  | 430 |  | 391 | 10\% | 152.5 | 146.0 | 4\% |  | 2,815 |  | 2,677 | 5\% |
| Metals and construction |  | 352 |  | 337 | 4\% | 167.7 | 171.5 | (2\%) |  | 2,098 |  | 1,964 | 7\% |
| Automotive |  | 250 |  | 242 | 3\% | 98.0 | 104.6 | (6\%) |  | 2,550 |  | 2,312 | 10\% |
| Paper/clay/forest |  | 207 |  | 189 | 10\% | 71.3 | 70.3 | 1\% |  | 2,903 |  | 2,689 | 8\% |
| Merchandise |  | 1,684 |  | 1,576 | 7\% | 611.7 | 611.0 | . |  | 2,752 |  | 2,580 | 7\% |
| Intermodal |  | 755 |  | 667 | 13\% | 1,118.5 | 1,060.4 | 5\% |  | 675 |  | 629 | 7\% |
| Coal |  | 457 |  | 426 | 7\% | 255.0 | 253.7 | 1\% |  | 1,792 |  | 1,677 | 7\% |
| Total | \$ | 2,896 | \$ | 2,669 | 9\% | 1,985.2 | 1,925.1 | 3\% |  | 1,458 |  | 1,387 | 5\% |
| Year |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chemicals | \$ | 1,808 | \$ | 1,668 | 8\% | 498.0 | 467.2 | 7\% | \$ | 3,631 | \$ | 3,571 | 2\% |
| Agriculture/consumer/gov'1 |  | 1,674 |  | 1,547 | 8\% | 614.4 | 589.0 | 4\% |  | 2,724 |  | 2,627 | 4\% |
| Metals and construction |  | 1,462 |  | 1,426 | 3\% | 715.7 | 727.5 | (2\%) |  | 2,042 |  | 1,960 | 4\% |
| Automotive |  | 991 |  | 955 | 4\% | 403.9 | 423.1 | (5\%) |  | 2,453 |  | 2,257 | 9\% |
| Paper/clay/forest |  | 809 |  | 761 | 6\% | 287.1 | 284.6 | 1\% |  | 2,819 |  | 2,673 | 5\% |
| Merchandise |  | 6,744 |  | 6,357 | 6\% | 2,519.1 | 2,491.4 | 1\% |  | 2,677 |  | 2,552 | 5\% |
| Intermodal |  | 2,893 |  | 2,452 | 18\% | 4,375.7 | 4,074.1 | 7\% |  | 661 |  | 602 | 10\% |
| Coal |  | 1,821 |  | 1,742 | 5\% | 1,033.5 | 1,046.0 | (1\%) |  | 1,762 |  | 1,665 | 6\% |
| Total | \$ | 11,458 | \$ | 10,551 | 9\% | 7,928.3 | 7,611.5 | 4\% |  | 1,445 |  | 1,386 | 4\% |

## Railway Operating Revenues Variance Analysis

| Fourth Quarter 2018 vs. 2017 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Merchandise |  |  | Intermodal |  |  | Coal |  |  |
|  | Amount |  | Perrent | Amount |  | Pereent | Amount |  | Perrent |
| Revenue Variance due to: |  |  |  |  |  |  |  |  |  |
| Volume | \$ | 2 | - | \$ | 37 | 5\% | \$ | 2 | 1\% |
| Fuel surcharge revenue |  | 35 | 2\% |  | 34 | 5\% |  | 8 | 2\% |
| Rate, mix and other |  | 71 | 5\% |  | 17 | 3\% |  | 21 | 5\% |
| Total | 5 | 108 | 7\% | 5 | 88 | 13\% | S | 31 | 7\% |

## Year

2018 vs. 2017

Revenue Variance due to: Volume
Fuel surcharge revenue Rate, mix and other Total

| Merchandise |  |  | Intermodal |  |  | Coal |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Amount |  | Percent | Amount |  | Percent | Amount |  | Percent |
| \$ | 71 | 1\% | \$ | 182 | 7\% | \$ | (21) | (1\%) |
|  | 119 | 2\% |  | 159 | 6\% |  | 20 | 1\% |
|  | 197 | 3\% |  | 100 | 4\% |  | 80 | 5\% |
|  | 387 | 6\% | \$ |  | 18\% | \$ | 79 | 5\% |

## Coal Tonnage by Market

(in thousands)

|  | Fourth Quarter |  |  | Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | \% Change | 2018 | 2017 | \% Change |
| Utility | 16,915 | 15,300 | 11\% | 65,688 | 67,899 | (3\%) |
| Export | 6,271 | 7,271 | (14\%) | 28,046 | 26,460 | 6\% |
| Domestic metallurgical | 3,876 | 4,028 | (4\%) | 15,500 | 15,675 | (1\%) |
| Industrial | 1,341 | 1,286 | 4\% | 5,410 | 5,545 | (2\%) |
| Total | 28,403 | 27,885 | 2\% | 114,644 | 115,579 | (1\%) |

## Intermodal Units by Market

(in thousands)

|  | Fourth Quarter |  |  | Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | \% Change | 2018 | 2017 | \% Change |
| Domestic | 718.9 | 694.4 | 4\% | 2,801.1 | 2,585.0 | 8\% |
| International | 399.6 | 366.0 | 9\% | 1,574.6 | 1,489.1 | 6\% |
| Total | 1,118.5 | 1,060.4 | 5\% | 4,375.7 | 4,074.1 | 7\% |

Financial, Traffic and Operating Statistics

| (S in millions - except as noted) | 2017 |  |  |  |  |  |  |  | $\begin{gathered} \text { Year } \\ \text { (Non-GAAP) } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First Quarter |  | Second Quarter |  | Third Quarter |  | $\begin{gathered} \text { Fourth } \\ \text { Quarter } \\ \text { (Non-GAAP) } \end{gathered}$ |  |  |  |
| Railway operating revenues | \$ | 2,575 | \$ | 2,637 | \$ | 2,670 | \$ | 2,669 | \$ | 10,551 |
| Railway operating expenses: |  |  |  |  |  |  |  |  |  |  |
| Compensation and benefits |  | 759 |  | 719 |  | 771 |  | 730 |  | 2,979 |
| Purchased services |  | 304 |  | 318 |  | 309 |  | 338 |  | 1,269 |
| Equipment rents |  | 73 |  | 74 |  | 68 |  | 81 |  | 296 |
| Fuel |  | 213 |  | 190 |  | 198 |  | 239 |  | 840 |
| Depreciation |  | 259 |  | 264 |  | 265 |  | 267 |  | 1,055 |
| Materials |  | 92 |  | 87 |  | 85 |  | 84 |  | 348 |
| Casualties and other claims |  | 40 |  | 35 |  | 39 |  | 31 |  | 145 |
| Other |  | 78 |  | 78 |  | 40 |  | 52 |  | 248 |
| Total railway operating expenses |  | 1,818 |  | 1,765 |  | 1,775 |  | 1,822 |  | 7,180 |
| Income from railway operations |  | 757 |  | 872 |  | 895 |  | 847 |  | 3,371 |
| Other income - net |  | 40 |  | 48 |  | 39 |  | 29 |  | 156 |
| Interest expense on debt |  | 142 |  | 140 |  | 134 |  | 134 |  | 550 |
| Income before income taxes |  | 655 |  | 780 |  | 800 |  | 742 |  | 2,977 |
| Total income taxes |  | 222 |  | 283 |  | 294 |  | 256 |  | 1,055 |
| Net income | \$ | 433 | \$ | 497 | \$ | 506 | \$ | 486 | \$ | 1,922 |
| Weighted average shares outstanding - diluted (in millions) |  | 292.8 |  | 291.2 |  | 289.5 |  | 287.8 |  | 290.3 |
| Earnings per share - diluted (dollars) | \$ | 1.48 | \$ | 1.71 | \$ | 1.75 | \$ | 1.69 | \$ | 6.61 |
| Dividends per share (dollars) | \$ | 0.61 | \$ | 0.61 | \$ | 0.61 | \$ | 0.61 | \$ | 2.44 |
| Railway operating ratio (percent) |  | 70.6 |  | 66.9 |  | 66.5 |  | 68.3 |  | 68.1 |
| Property additions | \$ | 438 | \$ | 445 | \$ | 432 | \$ | 408 | S | 1,723 |
| Cash and cash equivalents | \$ | 955 | \$ | 642 | \$ | 724 | \$ | 690 | \$ | 690 |
| Total debt | \$ | 10,119 | \$ | 9,873 | \$ | 9,880 | \$ | 9,836 | \$ | 9,836 |
| Total debt-to-total capitalization (percent) |  | 44.7 |  | 43.8 |  | 43.7 |  | 37.5 |  | 37.5 |
| Gross ton miles (GTMs) (in billions) |  | 94.6 |  | 96.5 |  | 96.6 |  | 96.1 |  | 383.8 |
| Revenue ton miles (in billions): |  |  |  |  |  |  |  |  |  |  |
| Merchandise |  | 29.1 |  | 29.8 |  | 30.0 |  | 29.4 |  | 118.3 |
| Intermodal |  | 10.2 |  | 10.7 |  | 11.0 |  | 11.3 |  | 43.2 |
| Coal |  | 10.3 |  | 10.2 |  | 10.1 |  | 9.4 |  | 40.0 |
| Total |  | 49.6 |  | 50.7 |  | 51.1 |  | 50.1 |  | 201.5 |
| Railroad employees (average) |  | 27,453 |  | 27,088 |  | 26,761 |  | 26,520 |  | 26,955 |
| GTMs (thousands) per employee |  | 3,445 |  | 3,562 |  | 3,610 |  | 3,625 |  | 14,239 |
| Locomotive diesel fuel consumed (in thousands of gallons) |  | 119,420 |  | 111,331 |  | 10,972 |  | 116,456 |  | 458,179 |
| Average price (dollars) per gallon of locomotive diesel fuel | \$ | 1.690 | \$ | 1.609 | \$ | 1.697 | \$ | 1.950 | \$ | 1.738 |
| Gallons of fuel consumed per thousand GTMs |  | 1.27 |  | 1.16 |  | 1.16 |  | 1.22 |  | 1.20 |
| Train speed (miles per hour) |  | 22.7 |  | 21.5 |  | 21.7 |  | 20.5 |  | 21.6 |
| Terminal dwell (hours) |  | 24.3 |  | 25.1 |  | 24.9 |  | 26.8 |  | 25.3 |

[^3]

## Notes to Consolidated Financial Statements

## 1. Pension and Other Postretirement Benefits

We adopted FASB ASU 2017-07 on January 1, 2018. The retrospective application resulted in the reclassification of $\$ 16$ million and $\$ 64$ million of pension and other postretirement benefits from the "Compensation and benefits" line item within "Railway operating expenses" to "Other income - net" on the Consolidated Statements of Income for each quarter in 2017 and for the full year 2017, respectively, with no impact on "Net income." This reclassification resulted in a 60 basis point increase in each of the previously reported 2017 quarterly railway operating ratios and a 70 basis point increase in the previously reported full year 2017 operating ratio.

## 2. Tax Reform

As a result of the 2017 tax adjustments, the Consolidated Statements of Income includes a $\$ 151$ million benefit in "Purchased services and rents" and a $\$ 3,331$ million benefit in "Total income taxes," which added $\$ 3,482$ million to "Net income" and $\$ 12.10$ and $\$ 12.00$ to "Earnings per share - diluted" in the fourth quarter 2017 and for the year 2017, respectively.

## 3. Stock Repurchase Program

We repurchased and retired 17.1 million shares ( 7.0 million shares under an accelerated stock repurchase program (ASR) and 10.1 million shares under our ongoing program) and 8.2 million shares of common stock under our stock repurchase programs in 2018 and 2017, respectively, at a cost of $\$ 2.8$ billion and $\$ 1.0$ billion, respectively. We entered into an ASR on August 2,2018 with two financial institutions to repurchase common stock, at which time we made a payment of $\$ 1.2$ billion to the financial institutions and received an initial delivery of 5.7 million shares valued at $\$ 960$ million. The ASR was settled during the fourth quarter of 2018.

Since the beginning of 2006, we have repurchased and retired 185.6 million shares at a total cost of $\$ 14.1$ billion.

## 4. Reclassification of Stranded Tax Effects

In February 2018, the FASB issued ASU 2018-02, "Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income." This update is intended to reclassify the stranded tax effects resulting from tax reform from accumulated other comprehensive income to retained earnings. In the first quarter of 2018, we adopted the provisions of ASU 2018-02 resulting in an increase to "Accumulated other comprehensive loss" of \$88 million and a corresponding increase to "Retained income," with no impact on "Total stockholders' equity" on the Consolidated Balance Sheets.

## 5. Restricted Cash

The "Cash, cash equivalents, and restricted cash" line item on the Consolidated Statements of Cash Flows includes restricted cash of $\$ 88$ million at December 31, 2018 which reflects deposits held by a third-party bond agent as collateral for certain debt obligations maturing in 2019. The restricted cash balance is included as part of "Other current assets" on the Consolidated Balance Sheets.


[^0]:    * GAAP financial results are adjusted to exclude the effects of the Tax Cuts and Jobs Act ("tax reform"), signed into law on December 22, 2017. Specifically, the adjustments remove the effects of remeasurements of net deferred tax liabilities related to the reduction of the federal tax rate from $35 \%$ to $21 \%$ (the " 2017 tax adjustments").
    The Company uses these non-GAAP financial measures internally and believes this information provides useful supplemental information to investors to facilitate making period-to-period comparisons by excluding the effects of the 2017 tax adjustments. While the Company believes that these non-GAAP financial measures are useful in evaluating the Company's business, this information should be considered as supplemental in nature and is not meant to be considered in isolation or as a substitute for the related financial information prepared in accordance with GAAP. In addition, these non-GAAP financial measures may not be the same as similar measures presented by other companies.

[^1]:    See accompanying notes on page 10.

[^2]:    See accompanying notes on page 10.

[^3]:    See reconciliation of non-GAAP financial measures on page 3 and accompanying notes on page 10.

