# Norfolk Southern Corporation and Subsidiaries Consolidated Statements of Income (Unaudited)

|                                     | Fourth Quarter 2017 2016 |         |    |       | Years Ended Decem |            |      | nber 31,<br>2016 |  |
|-------------------------------------|--------------------------|---------|----|-------|-------------------|------------|------|------------------|--|
|                                     | (\$ in millions, excep   |         |    |       | ot per            | share amou | nts) |                  |  |
| Railway operating revenues          |                          |         |    |       |                   |            |      |                  |  |
| Merchandise                         | \$                       | 1,576   | \$ | 1,504 | \$                | 6,357      | \$   | 6,182            |  |
| Intermodal                          |                          | 667     |    | 583   |                   | 2,452      |      | 2,218            |  |
| Coal                                |                          | 426     |    | 403   |                   | 1,742      |      | 1,488            |  |
| Total railway operating revenues    |                          | 2,669   |    | 2,490 |                   | 10,551     |      | 9,888            |  |
| Railway operating expenses          |                          |         |    |       |                   |            |      |                  |  |
| Compensation and benefits           |                          | 714     |    | 662   |                   | 2,915      |      | 2,743            |  |
| Purchased services and rents        |                          | 268     |    | 399   |                   | 1,414      |      | 1,548            |  |
| Fuel                                |                          | 239     |    | 194   |                   | 840        |      | 698              |  |
| Depreciation                        |                          | 267     |    | 259   |                   | 1,055      |      | 1,026            |  |
| Materials and other                 |                          | 167     |    | 215   |                   | 741        |      | 799              |  |
| Total railway operating expenses    |                          | 1,655   |    | 1,729 |                   | 6,965      |      | 6,814            |  |
| Income from railway operations      |                          | 1,014   |    | 761   |                   | 3,586      |      | 3,074            |  |
| Other income – net                  |                          | 13      |    | 22    |                   | 92         |      | 71               |  |
| Interest expense on debt            |                          | 134     |    | 142   |                   | 550        |      | 563              |  |
| Income before income taxes          |                          | 893     |    | 641   |                   | 3,128      |      | 2,582            |  |
| Income taxes                        |                          |         |    |       |                   |            |      |                  |  |
| Current                             |                          | 3       |    | 175   |                   | 583        |      | 687              |  |
| Deferred                            |                          | (3,078) |    | 50    |                   | (2,859)    |      | 227              |  |
| Total income taxes                  |                          | (3,075) |    | 225   |                   | (2,276)    |      | 914              |  |
| Net income                          | \$                       | 3,968   | \$ | 416   | \$                | 5,404      | \$   | 1,668            |  |
| Earnings per share                  |                          |         |    |       |                   |            |      |                  |  |
| Basic                               | \$                       | 13.91   | \$ | 1.43  | \$                | 18.76      | \$   | 5.66             |  |
| Diluted                             |                          | 13.79   |    | 1.42  |                   | 18.61      |      | 5.62             |  |
| Weighted average shares outstanding |                          |         |    |       |                   |            |      |                  |  |
| Basic                               |                          | 285.1   |    | 291.2 |                   | 287.9      |      | 293.9            |  |
| Diluted                             |                          | 287.8   |    | 293.7 |                   | 290.3      |      | 296.0            |  |

# Norfolk Southern Corporation and Subsidiaries Consolidated Statements of Comprehensive Income (Unaudited)

|  | Fourth Quarter |       |                  | Years Ended December 31, |      |       |      |       |
|--|----------------|-------|------------------|--------------------------|------|-------|------|-------|
|  | 2017           |       | 2016             |                          | 2017 |       | 2016 |       |
|  |                |       | (\$ in millions) |                          |      |       |      | _     |
| Net income                                       | \$             | 3,968 | \$               | 416                      | \$   | 5,404 | \$   | 1,668 |
| Other comprehensive income (loss), before tax:   |                |       |                  |                          |      |       |      |       |
| Pension and other postretirement benefits        |                | 134   |                  | (94)                     |      | 155   |      | (74)  |
| Other comprehensive income of                    |                |       |                  |                          |      |       |      |       |
| equity investees                                 |                | 20    |                  | 5                        |      | 19    |      | 5     |
| Other comprehensive income (loss), before tax    |                | 154   |                  | (89)                     |      | 174   |      | (69)  |
| Income tax benefit (expense) related to items of |                | 151   |                  | (0))                     |      | 171   |      | (0))  |
| other comprehensive income (loss)                |                | (35)  |                  | 35                       |      | (43)  |      | 27    |
|  |                |       |                  |                          |      |       |      |       |
| Other comprehensive income (loss), net of tax    |                | 119   |                  | (54)                     |      | 131   |      | (42)  |
| Total comprehensive income                       | \$             | 4,087 | \$               | 362                      | \$   | 5,535 | \$   | 1,626 |

### Norfolk Southern Corporation and Subsidiaries Consolidated Balance Sheets (Unaudited)

|   | At December 31,<br>2017 2016 |          |                       |          |  |  |
|---|------------------------------|----------|-----------------------|----------|--|--|
|   |                              | (\$ in r | nil <del>lions)</del> | illions) |  |  |
| Assets  |                              |          |                       |          |  |  |
| Current assets:   |                              |          |                       |          |  |  |
| Cash and cash equivalents   | \$                           | 690      | \$                    | 956      |  |  |
| Accounts receivable – net   |                              | 955      |                       | 945      |  |  |
| Materials and supplies  |                              | 222      |                       | 257      |  |  |
| Other current assets  |                              | 282      |                       | 133      |  |  |
| Total current assets  |                              | 2,149    |                       | 2,291    |  |  |
| Investments   |                              | 2,981    |                       | 2,777    |  |  |
| Properties less accumulated depreciation of \$11,909 and  |                              |          |                       |          |  |  |
| \$11,737, respectively  |                              | 30,330   |                       | 29,751   |  |  |
| Other assets  |                              | 251      |                       | 73       |  |  |
| Total assets  | \$                           | 35,711   | \$                    | 34,892   |  |  |
| Liabilities and stockholders' equity  |                              |          |                       |          |  |  |
| Current liabilities:  |                              |          |                       |          |  |  |
| Accounts payable  | \$                           | 1,401    | \$                    | 1,215    |  |  |
| Short-term debt   |                              | 100      |                       | 100      |  |  |
| Income and other taxes  |                              | 211      |                       | 245      |  |  |
| Other current liabilities   |                              | 233      |                       | 229      |  |  |
| Current maturities of long-term debt  |                              | 600      |                       | 550      |  |  |
| Total current liabilities   |                              | 2,545    |                       | 2,339    |  |  |
| Long-term debt  |                              | 9,136    |                       | 9,562    |  |  |
| Other liabilities   |                              | 1,347    |                       | 1,442    |  |  |
| Deferred income taxes   |                              | 6,324    |                       | 9,140    |  |  |
| Total liabilities   |                              | 19,352   |                       | 22,483   |  |  |
| Stockholders' equity:   |                              |          |                       |          |  |  |
| Common stock \$1.00 per share par value, 1,350,000,000 shares authorized; outstanding 284,157,187 and 290,417,610 shares, |                              |          |                       |          |  |  |
| respectively, net of treasury shares  |                              | 285      |                       | 292      |  |  |
| Additional paid-in capital  |                              | 2,254    |                       | 2,179    |  |  |
| Accumulated other comprehensive loss  |                              | (356)    |                       | (487)    |  |  |
| Retained income   |                              | 14,176   |                       | 10,425   |  |  |
| Total stockholders' equity  |                              | 16,359   |                       | 12,409   |  |  |
| Total liabilities and stockholders' equity  | \$                           | 35,711   | \$                    | 34,892   |  |  |

## Norfolk Southern Corporation and Subsidiaries Consolidated Statements of Cash Flows (Unaudited)

|  | Years Ended December 31,<br>2017 2016 |            |    |         |
|--|---------------------------------------|------------|----|---------|
|  | (\$ in millions)                      |            |    | ·)      |
| Cash flows from operating activities                                       | _                                     |            | _  |         |
| Net income   | \$                                    | 5,404      | \$ | 1,668   |
| Reconciliation of net income to net cash provided by operating activities: |                                       | 1.050      |    | 1.020   |
| Depreciation   |                                       | 1,059      |    | 1,030   |
| Deferred income taxes  |                                       | (2,859)    |    | 227     |
| Gains and losses on properties   |                                       | (92)       |    | (46)    |
| Changes in assets and liabilities affecting operations:                    |                                       | (41)       |    | 22      |
| Accounts receivable  |                                       | (41)       |    | 23      |
| Materials and supplies   |                                       | 35         |    | 42      |
| Other current assets   |                                       | (71)       |    | 82      |
| Current liabilities other than debt  |                                       | 135        |    | 158     |
| Other – net  |                                       | (317)      |    | (150)   |
| Net cash provided by operating activities                                  |                                       | 3,253      |    | 3,034   |
| Cash flows from investing activities                                       |                                       |            |    |         |
| Property additions   |                                       | (1,723)    |    | (1,887) |
| Property sales and other transactions                                      |                                       | 202        |    | 130     |
| Investment purchases   |                                       | (7)        |    | (123)   |
| Investment sales and other transactions                                    |                                       | 47         |    | 48      |
| Net cash used in investing activities                                      |                                       | (1,481)    |    | (1,832) |
| Cash flows from financing activities                                       |                                       |            |    |         |
| Dividends  |                                       | (703)      |    | (695)   |
| Common stock transactions  |                                       | 89         |    | 57      |
| Purchase and retirement of common stock                                    |                                       | (1,012)    |    | (803)   |
| Proceeds from borrowings – net of issuance costs                           |                                       | 290        |    | 694     |
| Debt repayments  |                                       | (702)      |    | (600)   |
| Net cash used in financing activities                                      |                                       | (2,038)    |    | (1,347) |
| Net decrease in cash and cash equivalents                                  |                                       | (266)      |    | (145)   |
| Cash and cash equivalents  |                                       |            |    |         |
| At beginning of year   |                                       | 956        |    | 1,101   |
| At end of year   | \$                                    | 690        | \$ | 956     |
| Supplemental displacement of each flow information                         |                                       |            |    |         |
| Supplemental disclosures of cash flow information                          |                                       |            |    |         |
| Cash paid during the period for:   | ď                                     | 520        | ¢  | 5.42    |
| Interest (net of amounts capitalized)                                      | \$                                    | 528<br>705 | \$ | 543     |
| Income taxes (net of refunds)  |                                       | 705        |    | 593     |

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS:

#### 1. Tax Reform

As a result of the enactment of tax reform, "Purchased services and rents" includes a \$151 million benefit and "Total income taxes" includes a \$3,331 million benefit which added \$3,482 million to "Net income." This increased "Earnings per share - basic" by \$12.21 and \$12.10 in the fourth quarter and for the year 2017, respectively, and "Earnings per share - diluted" by \$12.10 and \$12.00 in the fourth quarter 2017 and for the year 2017, respectively.

### 2. Stock Repurchase Program

We repurchased and retired 8.2 million and 9.2 million shares of common stock under our stock repurchase program in 2017 and 2016, respectively, at a cost of \$1.0 billion and \$803 million, respectively. Since the beginning of 2006, we have repurchased and retired 168.5 million shares at a total cost of \$11.3 billion.